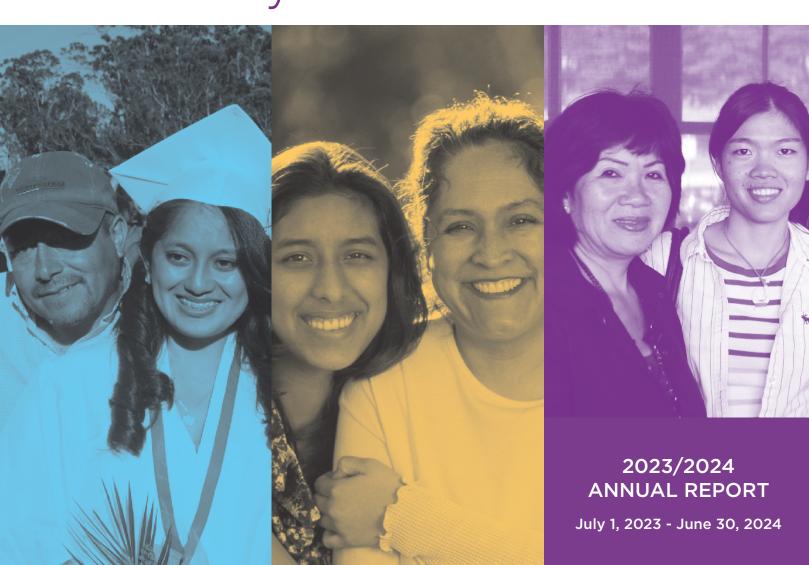


In Solidarity with Youth & Families



our new mission statement

Huckleberry Youth Programs works in solidarity with young people and their families to advance their personal growth and social equity

Dear Community,

This year has been one of both significant transition and sustained momentum at Huckleberry. As we move through a period of change as an organization, our steadfast commitment to our mission, Bay Area youth, and their families remains as strong as ever. With nearly six decades of experience and impact, Huckleberry continues to meet this moment with resilience, purpose, and deep care for the communities we serve.

This July, Executive Director Doug Styles transitioned from Huckleberry Youth Programs after eleven years with the organization. Doug helped shape Huckleberry into a more resilient, responsive, and mission-aligned organization, one capable of facing crises and change without losing sight of our purpose. We are grateful to Doug for his leadership, rooted in clarity, authentic partnership with youth and community, and unwavering commitment to justice and equity.

In a time when our communities face unprecedented challenges, Huckleberry remains a consistent, trusted presence in their lives, and we are proud that our programs have continued without interruption. The strength of our staff, the inspiration of our mission, and the trust we've built in the community over generations have allowed us to remain a vital resource for our young people.

Every day, our team shows up with heart and dedication—from providing mental health services and care at our teen clinics to sexual and reproductive wellness education in schools—continuing to meet young people where they are, honoring their voices, and offering pathways to healing, growth, and empowerment.

Huckleberry's work is grounded in the values and vision that have guided us since 1967: a youth-centered approach, trauma-informed care, social justice, accessibility, and innovation. Our work continues because the need continues, more urgently than ever. We are grateful for the strong foundation and legacy we've inherited and look forward to building on sixty years of community impact while adapting and responding to meet the current moment.

As we plan for Huckleberry's next chapter, we are energized by what lies ahead. Thank you for your continued trust, support, and belief in this work. Together, we are creating a stronger, more just future for the next generation.

With gratitude,

Mark Welther

Interim Executive Director

ak We the

2023/2024 AT A GLANCE





HEALTH

518 YOUTH

HUCKLEBERRY HEALTH CLINICS

in Marin and San Francisco



HART (Huckleberry Advocacy & Response Team) serves youth vulnerable to commercial sexual exploitation



COUNSELING SERVICES

in Marin and San Francisco







SAFETY





167 YOUTH

HUCKLEBERRY HOUSE

Crisis Intervention and Counseling

Overnight Shelter YOUTH SERVED





PAG

JUSTICE



262 YOUTH SERVED

CARC

(Community Assessment and Referral Center) Juevenile Justice Diversion for Arrested Youth



YOUTH SERVED SAN FRANCISCO YOUTH JUSTICE INITIATIVE

aim to disrupt the school-to-prison pipeline



EDUCATION

HUCKLEBERRY ACE ACADEMY

(Access to College Equity)

156 YOUTH ATTENDED 100% senior participants graduated from high school

95% enrolled in post-secondary institutions

HUCKLEBERRY'S THEORY OF CHANGE

In Fiscal Year 2024, Huckleberry introduced a new mission statement and a *Theory of Change* which serves as a roadmap guiding us into the future. Centered on holistic, youth-focused care, our approach asserts that by meeting basic needs and providing consistent opportunities for growth in safe, welcoming spaces, youth will achieve stronger outcomes in the **Social Determinants of Health** advancing equity in their personal lives and the Bay Area community at large.



OUR CORE PROGRAM COMPONENTS



HOLISTIC CARE

- Meet basic needs and resources
- See youth authentically
- Culturally responsive, trauma-informed services, harm reduction and safety



YOUTH-CENTERED

- Create a welcoming joyous space, celebrate youth and let them be young
- Celebrate their accomplishments
- Youth voice informs responsive programs and advocacy



PERSONAL GROWTH

- Trauma-informed services focusing on identifying strengths
- Youth-led: goal setting and planning, barrier identification and skill elevation
- Behavioral health supports



COMMUNITY COLLABORATION

- Authentic partnerships with youth, families, community, funders and government partners
- Advocate for systems change for youth
- Coordinate and bridge systems

EXPECTED OUTCOMES LEADING TO SOCIAL EQUITY

Short-Term Outcomes

STABILIZATION

- Access to and awareness of Basic needs met available resources
- Improved ability to build relationships and trust
- Support network identified and engaged

Intermediate-Term Outcomes

PERSONAL GROWTH

- Improved mental health, wellbeing and healing
- Application of safe and healthy coping skills
- Improved familial relationships/ support

Long-Term Outcomes

SOCIAL EQUITY

- Social emotional skills developed
- Leaders in the home and within the community
- Established, sustainable peer network
- Stabilization in key health outcomes
- Reduced justice system involvement

TARGET AUDIENCE

- Ages 11 25
- Low Income
- Experienced trauma/ACES
- Needs system navigation support
- Needing help to develop strong family connections and/or support network
- Motivated to participate

A ROADMAP FOR THE FUTURE

COMMUNITY-LED VISION: OUR THEORY OF CHANGE IN ACTION

This year, Huckleberry unveiled our comprehensive *Theory of Change* through powerful community conversations that demonstrated what authentic partnership looks like, especially in critical times. Grounded in social determinants of health across three key areas—health, social community, and neighborhood - our framework serves as both a north star and a blueprint for guiding our work.

We hosted two events bringing together community partners, funders, staff, Board members, and most importantly, young people for strategic conversations in San Francisco (SF) and Marin about advancing our new *Theory of Change*. The panels centered on deepening our impact while navigating current social and political realities. These conversations demonstrated our commitment to community-led solutions with young people's voices at the center of discussions about organizational strategy, partnership building, and collective action for social justice.

Our San Francisco gathering took place at the Presidio in a beautiful space generously provided by Futures Without Violence, featuring Chris Ballard (Executive Director, Coleman Advocates), Tionne (HYP program participant), and Yisroel Quint (Program Officer, Pacific Foundation Services).

In Marin, we partnered with Marin Community Foundation (MCF) and convened with MCF's Senior Program Director Shirin Vakharia, Yazuara (HYP program participant), and Judy Schwerin (Wellness Coordinator, San Rafael High School).

During our robust dialogue, young people like Tionne and Yazuara shared what makes our programs truly work: being seen "with real eyes" without judgment, having safe spaces, experiencing discussions rather than lectures, and finding trusted adults who share their struggles. As Chris Ballard noted, "It's an honor that young people are willing to open up to you" - highlighting the trust at the heart of our work.

Community partners emphasized that collaboration, not competition, creates the fastest path to real impact. Philanthropic allies reinforced the power of trust-based relationships, recognizing that nearly 60 years of community expertise means, "organizations know what they're doing."





JOURNEY TO JUSTICE NEW ZEALAND

TRANSFORMING YOUTH JUSTICE THROUGH GLOBAL LEARNING

Huckleberry's Director of Youth Justice, Kisai Henriquez, was invited to join the Zellerbach Foundation's recent Journey to Justice trip to New Zealand, a learning cohort bringing together juvenile justice system leaders, youth advocates, and community partners from San Francisco and Alameda counties. This initiative fosters collaboration, innovation, and a shared commitment to reimagining youth justice in the Bay Area.

Along with Kisai, other key leaders from San Francisco joined the trip, including:

Sherrice
Dorsey-Smith
Acting Director
Department of Children,
Youth, and Their Families

Daniel Macallair Executive Director The Center on Juvenile and Criminal Justice Katy Weinstein Miller Chief Probation Officer San Francisco Juvenile Probation Department Emily Goldman Managing Attorney Youth Defender Unit, San Francisco Public Defender's Office Julia Cervantes
Former Managing Attorney
Juvenile Division
San Francisco
District Attorney's Office

GLOBAL INSPIRATION: LEARNING FROM NEW ZEALAND

During the week-long visit to New Zealand, participants explored the country's culturally-rooted, restorative youth justice system. Grounded in Māori traditions, New Zealand's model

emphasizes healing, accountability, family involvement, and community support over punishment or incarceration. These principles have informed restorative justice practices globally, and San Francisco is looking to these traditions to drive lasting change in the juvenile justice system, centering youth and their families.



THE JOURNEY TO JUSTICE TRIP EXPLORED:

- A restorative focus in juvenile justice: A deeper understanding of indigenous practices that prioritize restoration, healing, and focus on family involvement
- Immersive learning: Participants gained firsthand knowledge into effective, culturally responsive youth justice strategies that could possibly be implemented in San Francisco
- Local impact: Applying the lessons learned to accelerate transformational change in the Bay Area's juvenile justice system



Journey to Justice stands as a bold step toward a justice system that truly serves and uplifts youth, and is grounded in community, accountability, and care.





"My hope is that through this transformative trip, San Francisco and

Huckleberry Youth Programs can think expansively about what our youth need
and deserve. The limits we put on our justice systems are limits we are putting
on our youth."

- Kisai Henriquez, Huckleberry Director of Youth Justice

Kisai shared her key insights from the trip at a recent SF Juvenile Probation Commission meeting which include:

- In New Zealand, youth from the Māori community make up 97% of those in youth court despite being only 20% of the population. This is in parallel to the disproportionate representation of African American and Black youth in our own systems in the United States.
- The Māori call for transformative change—centering Indigenous leadership, co-designing solutions, and decolonizing justice—offers a powerful model. Programs like Kotahi te Whakaaro demonstrate how cross-agency, community-led responses rooted in cultural perspectives can replace punitive systems and it was inspiring to see how these approaches could thrive in our local communities.
- Huckleberry Youth Programs is inspired to collaborate with community and system partners
 to center Black youth and families in service design, to abolish harmful systems, and expand
 alternatives to arrest and incarceration, while deepening wider Bay Area juvenile justice
 system collaboration, especially for the 30% of youth who live outside of San Francisco but
 are arrested here.







CA has led historic reforms in youth justice reducing youth detention statewide by 75%. San Francisco has outpaced this trend, decreasing youth incarceration rates by 78%, reflecting not only policy shifts but a growing recognition of the need to center youth voices and the effectiveness of community-based solutions like the Community Assessment & Referral Center (CARC).

Huckleberry Youth Programs recently celebrated 25 years of leading CARC, a nationally recognized model for juvenile justice diversion programs which has an average historic nonrecidivism rate of 80 to 85%.

SUPPORTING AND EMPOWERING MARIN COUNTY YOUTH AND FAMILIES

We partner with young people and families in Marin County as they navigate a range of life challenges, including trauma, economic hardship, and barriers to healthcare and language access. Many of the individuals we serve come from immigrant communities and bring with them deep resilience, wisdom, and cultural richness.

To ensure our services are responsive and inclusive, most of our team is bilingual in English and Spanish, and 71% of our staff identify as Latine. These shared experiences help us foster strong, trusting relationships and offer support that is welcoming, respectful, and rooted in understanding.

We have developed strong connections with Newcomer youth in Marin County, many of whom are adjusting to life in a new country while also coping with loss, separation, or uncertainty about their futures. There's a growing need for Spanish-speaking mental health providers in Marin, and while we offer counseling and case management, demand is high and waitlists are growing. We're working hard to fill the gaps and meet families where they are.



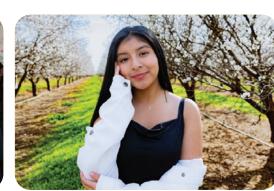
NEW WAYS TO SUPPORT MENTAL HEALTH

Instead of relying only on traditional therapy, we have expanded our approach to mental health. Our team collaborates across all programs—whether it's reproductive health, education, or case management—so young people can get the support they need in real time. We've also grown our health education workshops and peer groups that help youth manage stress, build community and a sense of belonging, and learn healthy ways to cope.



Young people aren't just receiving Huckleberry services. Staff work in solidarity with our youth and the youth are leading the way!

Our harm reduction workshops, now offered in three high schools, give students in Marin County the tools to manage their mental health, make safer choices, and know when and how to ask for help.





Huckleberry's Nuestra Salud (Our Health) trains Newcomer youth to become peer health educators. Participants lead school-based campaigns, raise awareness around mental and sexual health, and support their peers in reducing stigma and building resilience. It's powerful to see youth turning their experiences into leadership that

benefits their entire community.

HUCKLEBERRY ACE ACADEMY (Access to College Equity)

Congratulations to the Huckleberry ACE (Access to College Equity) Academy Class of 2025 on recently making college decisions! One hundred percent of ACE Seniors have committed to a college or university, and we are incredibly proud of their accomplishments.

Notably, several students have been awarded full-ride scholarships to their chosen institutions!

ACE Academy students are among the first generation in their families to attend college. This cohort of incredible young people will be attending the following colleges this fall:

- Santa Rosa Junior College
- College of Marin
- **CSU East Bay**
- San Francisco State
- **UC** Merced
- UC Santa Cruz

- Dominican University of California
- University of Southern California
- ♥ Napa Valley Community College
- University of San Francisco
- San Jose State
- ♥ Sonoma State

- **UC** Davis
- Sacramento State
- UC Santa Barbara
- **UC** Riverside
- CSU Chico





HUCKLEBERRY'S Create2Activate: Creativity & Harm Reduction

In fiscal year 2024, we proudly launched a bold new initiative, **Create 2 Activate (C2A)**, with the support of a transformative \$600,000 grant from Elevate Youth California, a program of the CA Department of Health Care Services.



C2A is an 8-week journey allowing youth to use creative expression to promote substance use prevention. Through the production of Zines and documentaries, youth share real stories, evidence-based strategies, and bold visions for a healthier future. The program culminated recently with the premiere of *Just Breathe*, a youth-led documentary exploring vaping culture. This powerful piece reflects not only the skills youth gained in filmmaking and advocacy, but also the peer-to-peer trust at the heart of C2A.

HUCKLEBERRY YOUTH HEALTH CENTER'S BLOCK PARTY

Bringing Essential Youth Services and Basic Need Resources in the Haight

The first annual Huckleberry Youth Health Center Block Party was held in April 2024, bringing together hundreds of youth, community organizations, and service providers. The Center welcomed more than 150 attendees to the vibrant gathering and youth received health screenings and rapid HIV and HCV tests, and were connected to vital health resources by many of our community partners. The strong turnout underscored the ongoing need for accessible health care, housing support, harm reduction, queer community resources, and basic needs assistance.

The event stands as a testament to what can be accomplished when our community comes together with the shared mission of uplifting and supporting the health and wellbeing of San Francisco's youth. Health Center staff Keana Giles (left) and Jackie Miller were crucial to the Block Party's success.



HUCKLEBERRY'S HEARTS IN HARMONY BENEFIT Celebrating Impact & Community

The inaugural *Hearts in Harmony* benefit was held in April 2024 at The Chapel, where heartfelt testimonials from Huckleberry clients Jesse and Katelyn reminded us of the life-changing impact of Huckleberry's work. Jesse (pictured) shared, "I wouldn't be the man I am today without Huckleberry Youth Programs." More than \$159,000 (net) was raised.

In April 2025 the 2nd annual sold-out benefit was at the stunning Presidio Officers' Club and celebrated 25 years of CARC, our transformative juvenile justice diversion program. The evening featured powerful spoken word from the Poets Laureate of Oakland and Santa Clara County and a compelling keynote by Eddy Zheng of the New Breath Foundation, who spoke passionately about the importance of community-based support in helping young people thrive. More than \$170,000 (net) was raised in 2025!

Thanks to the generosity and passion of our community of donors, volunteers, and event sponsors our *Hearts in Harmony* benefits continue to grow and help us provide essential services for our youth and families!







AIDS WALK

Team Huckleberry raised more than \$10,000 including a generous \$5,000 grant from the AIDS Walk Foundation - our highest AIDs Walk total ever! Every dollar goes directly toward providing essential physical, reproductive, and mental health services to the young people we serve at our clinics. Thank you to everyone who walked, donated, and cheered us on!

HUCKLEBERRY'S YOUNG PROFESSIONALS BOARD

Huckleberry's Young Professionals Board raised more than \$20,000 through community events and their annual Field Day fundraiser. We're so grateful to this dedicated group of community partners who engage their networks in support of our youth and families.



HUCKLEBERRY'S FISCAL YEAR 2023/2024 RESULTS

1967

More than 230,000 Youth Served

2024

JULY 2023

More than 5,900 Youth Served

2024

CLIENT DEMOGRAPHICS

CLIENT ETHNICITY	SF	Marin
Black	28%	.75%
Asian	12%	2%
Latine	37%	84%
Middle Eastern	.76%	.25%
Native American	.33%	.5%
Pacific Islander	.76%	.5%
White	9%	9%
Multiracial	12%	3%
Other	.15%	_

GENDER	SF	Marin
Cismale	41%	26%
Cisfemale	53%	71%
Transgender	1%	1%
Other	5%	2%

AGE	SF	Marin
10 - 13	10%	6%
14 - 15	25%	23%
16 - 17	35%	43%
18 - 21	20%	26%
Over 21	10%	2%

18%

16%

13%

12% 10%

9%

8%

6%

5% 3%

\$ 8,816,252 100%

STATEMENT OF OPERATING REVENUE & EXPENSES: 7/1/2023 - 6/30/2024





■ Government	\$ 6,372,160	73%
■ Foundation Grants	\$ 1,013,517	12%
■ Individual Donations	\$ 698,799	8%
■ Corporate Donations	\$ 386,259	4%
Special Events	\$ 208,706	2%
Other	\$ 95,241	1%
TOTAL REVENUE	\$ 8.774.682	100%

HOW WE USE OUR FUNDING...

Huckleherry Community Assessment



Huck	leberry	House

EXPENSES

& Resource Center (CARC)	\$ 1,453,953
Huckleberry Youth Health Center	\$ 1,186,091
Huckleberry Teen Health Program	\$ 1,019,998
■ San Francisco Support Services	\$ 879,837
■ Fundraising	\$ 797,546
■ Huckleberry Advocacy & Response Team (HART)	\$ 729,897
■ Huckleberry ACE Academy	\$ 493,480
■ Project READY	\$ 456,902
■ Marin Support Services	\$ 247,614

**While FY24 had an operating deficit, we have an overall surplus of \$94K thanks to past careful planning and support

TOTAL EXPENSES

HUCKLEBERRY'S IN-KIND DONORS

(July 1, 2023 to June 30, 2024)

1AM SF

American Conservatory Theater (A.C.T.)

Balletto Vinevards

Barnett Vineyards

Beth McGreevy and Adam

Winer

BPIA, Inc.

Brian and Suzanne Swift

Cirque Du Soleil

Club Fugazi

College of Marin

Fine Arts Museum of San

Francisco

Four Sisters Inn

Gilroy Gardens Family

Theme Park

Gott's Roadside

Hafner Vineyard

Hanzell Farm & Vineyards

Heidi Wells

Ike's Sandwiches

In-N-Out Burger Foundation

infineon/Sonoma Raceway

International Orange

Jackie Murphy

La Mediterranee

Lamborn Family Vineyards

Leanne Jones

Leon Metz

Liholiho Yacht Club

Lululemon

Marin IJ

Marin Theatre Company

Martin Ray Vineyards &

Winery

Morgan Winery

Mountain Play

Napa Valley Bike Tours Napa Valley Wine Train

Original Joe's

Papapietro Perry Winery

Pat and Jim Stanton

Persona SF

Prandi Property Management

Rachel Victoria Beach

Redwood Credit Union

Robert Half International Inc.

Ross Stores Foundation

San Francisco Giants

San Francisco Opera

San Francisco Playhouse

San Francisco Symphony

Sebastian and Mary Scala

SF Jazz

SF MOMA

Smuin Ballet

Sociale

St. Mary's Pub

St. Teresa Church

Teeth

The Chapel and Curio Bar SF The Nick Traina Foundation

The Nick Traina Foundation

The Slanted Door

The Sports Basement

Top Golf

Yank Sing Restaurant

HUCKLEBERRY'S GENEROUS DONORS (JULY 1, 2022 TO JUNE 30, 2023)

Huckleberry acknowledges the generosity of our donors without whom the work we do would not be possible. We apologize for any unintended omissions.

*Thank you to our LEADERSHIP CIRCLE donors who donate \$5,000 or more for general operating support.

Harvey Koo*

Fran & David

Leon Metz*+

Messinger*

Doug Robson*

Harry & Karen

Rosenbluth*

Rough-J-Ranch

Laurie Schultz &

Sabina Shaikh*+

Ken & Lori Styles*

Templeton Family

Susheela Vasan*

Mark Whiting*

WIZARD487*

Foundation*

Scott Rubin*

Paul Linde*

Lee Smith*

Fund*

Jerry Peters*+

Valerie Pierce &

Michael Stortz*

Mary Powell & Adam

Meckler*

+And thank you to our donors who sponsor Huckleberry events.

INDIVIDUALS

\$20,000 & above

Anonymous* Anonymous* Bob & Dana Emery* **Gruber Family** Foundation* Forwords Fund* Dyann Tresenfeld &

Ed Waldrup*+ The Village Fund*

\$15,000 - \$19,999

Brian & Leslie Baker* Juvara Family Fund* Ken & Vera Meislin*

\$10,000 - \$14,999

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Rothman*

Leestma Family Foundation* Port Tack Family Fund*

Alice Shaver

Foundation/ Charitable Trust* Pat & Jim Stanton*+

John & Junie Sullivan*

Trainor Family Fund*

\$5,000 - \$9,999

Ernie Chow & Gwen Hinze*

Chrysalis Fund* Teta Collins*

Nancy & Bob Farese* Paul Feasby* **Bob & Christine**

Feibusch* Bruce Fisher &

Marlene Litvak* Alison Geballe* Shelley Gottlieb &

Mike McKay* Ginnie & Peter E.

Haas Jr.* Betsv & Joel Hausman+*

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\$2,000 - \$4,999 Woody & Connie

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Craig Burke & Molly Lazarus

Andrew & Kelly Curtis

Tom Duralde & Diane Liebenson

Jessica Huang+ Roger Low

Lee & Linda Meier Jackie Murphy

Mark Nicco & Dan Kent+ Amber & Dan Reed

Newman Ellen & Steven

Reisinger Don Rubin &

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Albert Wald Paul Yep Gary & Linda

Zellerbach \$1,500 - \$1,999

Melanie Baskind Luis & Nancv Belmonte Matt & Alison Dunn Matt & Jan Ginsburg Marguerite Hutchinson Elom Kpordze Zoraida Rodriguez Jay & Samantha Shubrook+ The Thendara Foundation Regina Valladares y

Velasquez \$1,000 - \$1,499

Nia Blas Amy Blodgett Mollie Brown & Warren Browner Danielle & Eric Cagan Jim Chanin & Rachel Richman Susan Cluff & Neil Rudolph David & Carla Crane Robin Critelli The Jane & William Curran Foundation Joanne Ferris

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Rein Family Foundation Stephen Schwarz Julia Shafer Megan Silletti Scott & Dina Smith Will Christopher

Stockwell Tyler Swain & Juan

Naranjo+ Matt Sweeney

Mary Szczepanik & Matt Agard (continued on next page)

\$1,000 - \$1,499 (continued)

Adonis Voulgaris Becky White Daniel & Jennifer

Whyman \$500 - \$999 Angela Acchione Alex Aguilar Linda & Jeff Aldrich Matt Alexander Tom Allen & Beth Levison Michael Anguera & Kathy O'Sullivan Lauren Asher & Winton Davies Carol Banquer Lola Gardiner Barr Gregory & Marta Bavol Eric Bellomo Nora Blav Mary Connick Foster & Margaret Cope Nicole Corson Melissa Cushing+ Morgan David de Lossy Jessica & Michael Fisler David & Vicki Fleishhacker Craig Garcia Phil & Leslie Gardner Denis Gleason Teresa Goebel Mollie Goodman Heather Hanly & Dan Purcell Tracey Hessel Amy Hilderbrand Deidre & Chris Hockett John & Molly Hooper Rill & Gail Hutchinson Steve & Claire Kingsley Sandy Klar Linda & Ferrera Leblanc Leonard Lloyd Thomas Lumsden Atissa & Reza Manshouri Guston McGovert Barbara Morrison Susan Obata Mary & Jerome Pax Arnold & Sandy Peinado F. Saul Pena Darlene Powell

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Lerner

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Shore

Jessie Shubrook **David Sibbet** Neil & Pamela Sorensen Gretchen & Grover Stone Gary Stribling Teck Hing Teo Roger Tsu Kenisha Turner Alicia Valle Charles & Marilyn Vella Lindsay Vignoles Hannah Wolf Cameron Young Liza Zanini Olga & Andre Zubashko

Up to \$99 Bishoy A Chris Adams & Erin Cabral Thomas Adams Mekuanent Alemu Jorge Anaya Virginia Andia Bataille Jason Arada Anton Arellano Hayden Armos Roya Attarha Bridget Aube-**Jaggers** David & Patricia Avery Morgan Azevedo Claire Baker Clayton Barnett Deborah Baron Fatima Barragan Megumi Bautista-McCabe Michael Beller Susan Benzuly McKenna Bernosky Barbara Bernstein & John Tibbetts Mark Beyak Ram Bhadra Corrine Birriel Amy Bliss Roger Bonilla Diane Bradford Norman & Jo Budman Oscar Canas Nicholas Carter Jonathan Chew Louise Chien Cindy Chin Ian Collazo Sabrina Corpus

Rachel Davidson

Dan Desmond

Anna Doud

Brian Ecker

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US Department of Health & Human Services, Administration for Children & Families

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Caliornia Department of Health Care Services California Department of Social Services California Governor's Office of Business & **Economic Development** California Office of **Emergency Services**

San Francisco Contracts

San Francisco Department of Children, Youth & their **Families** San Francisco

Department of Homelessness & Supportive Housing San Francisco

Department of Public Health

San Francisco Department on the Status of Women San Francisco District Attorney's Office

San Francisco Human Services Agency

Marin Contracts

Marin County Board of Supervisors Marin County Department of Health & **Human Services:**

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- Division of Public Health

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